



# 2025 3<sup>rd</sup> Quarter Webcast Presentation

November 6<sup>th</sup> '2025

## GROSS MARGIN

3Q2025 vs 3Q2024  
From 13.8% to 17.2%  
**+340 bps**

(Including TAS 29 )

## OPEX

3Q2025 vs 3Q2024  
Decreased by  
**%23.9**

(Including TAS 29 )

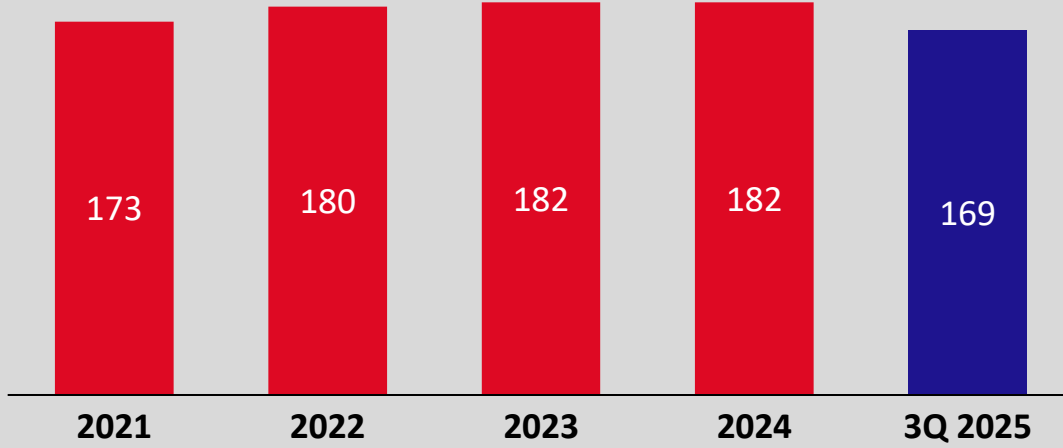
## EBITDA MARGIN

3Q2025 vs 3Q2024  
From 1.2% to 6.1%  
**+490 bps**

(Including TAS 29 )

- **Improvement in Gross Profit & EBITDA Margin continued**
- **Thanks to opex mitigative initiatives**
  - Total OPEX decreased both in quarterly and YTD
  - OPEX/Sales ratio improved in Q3'25
- **Store portfolio optimization continued**
  - Closure of 3 low performing stores

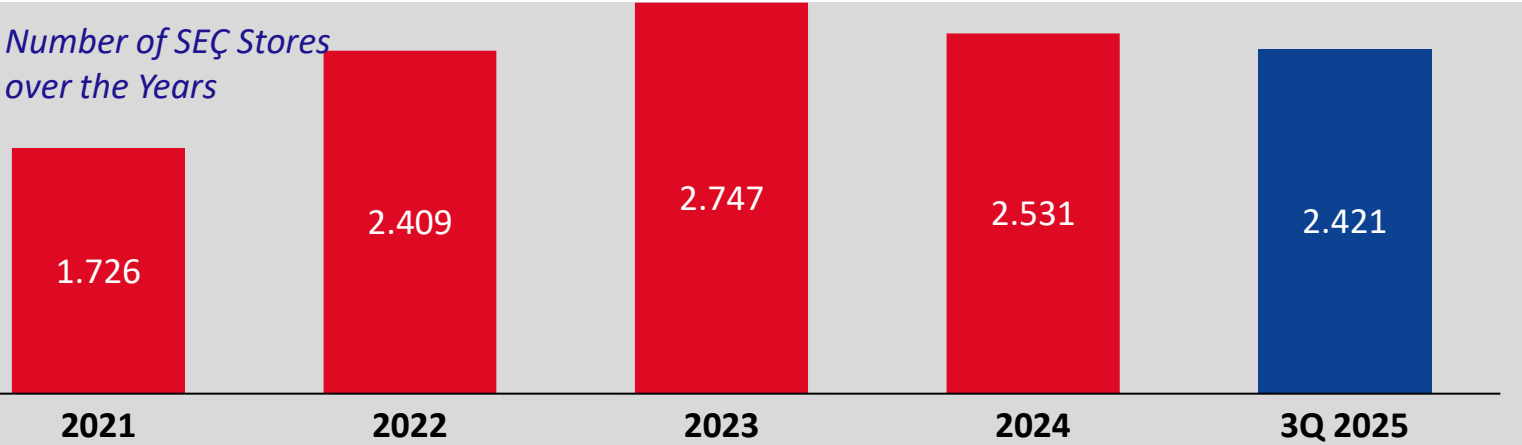
# Bizim Toptan's Store Number Development



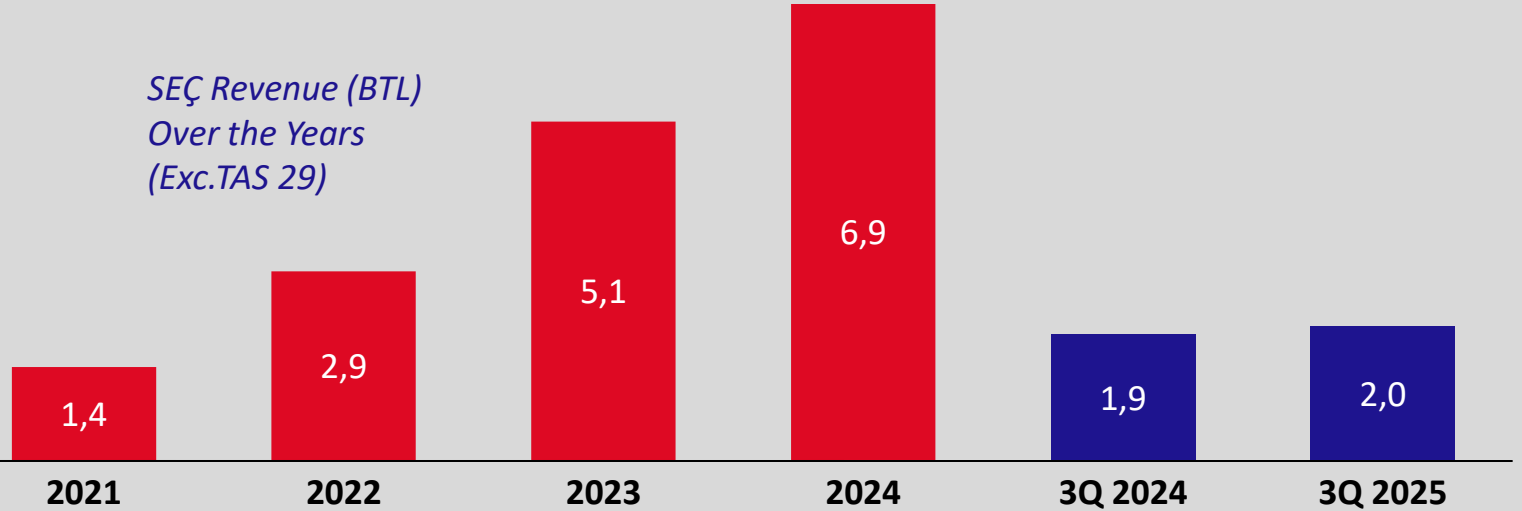
- 1 new «Bizim Gross» store was opened by reaching 7 stores by the end of 3Q2025.
- 3 stores were closed due to store optimization
- 2 of the existing stores were renovated
- Closed the quarter with 169 stores in total



Number of SEÇ Stores over the Years

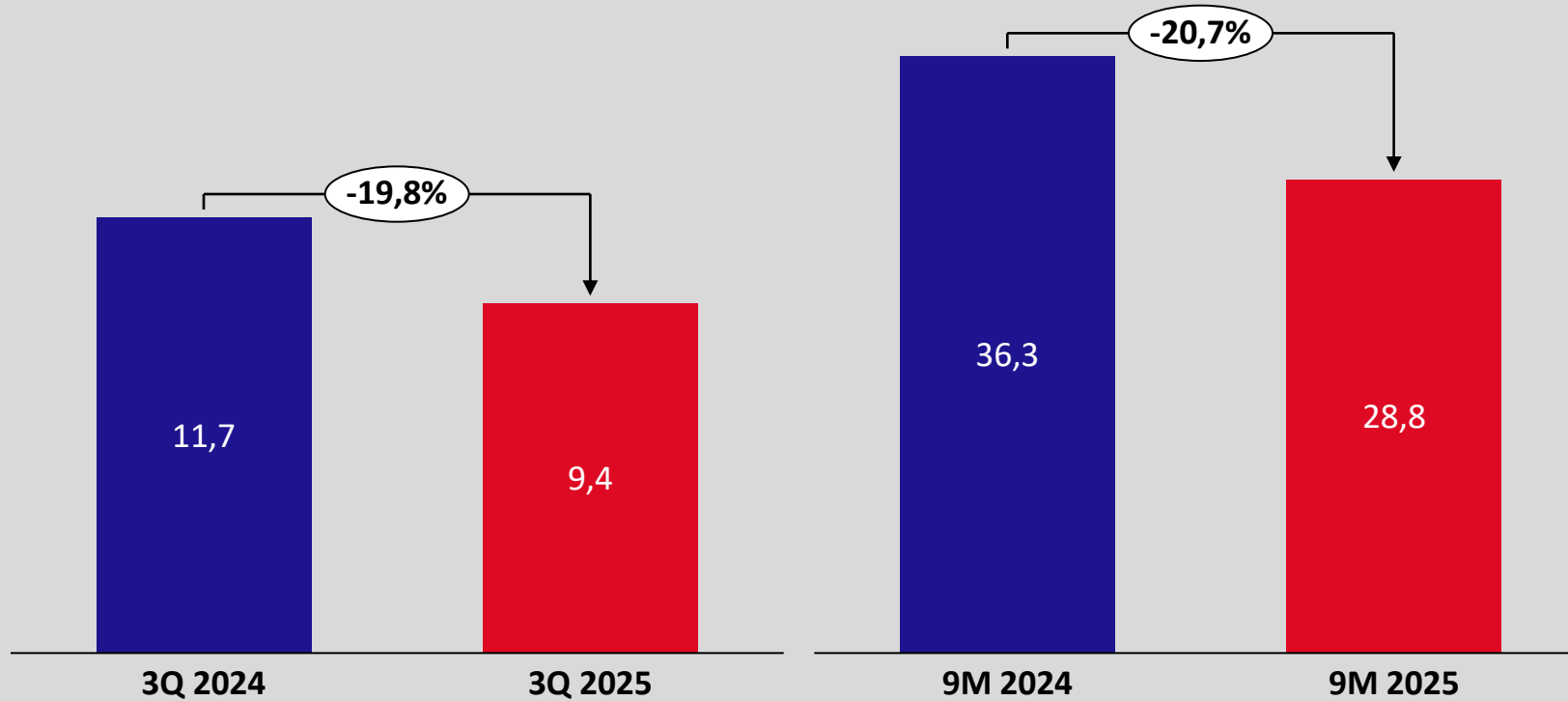


SEÇ Revenue (BTL) Over the Years (Exc.TAS 29)



Total store number decreased by 54 in net during Q3'25 compared to last quarter; due to high store closures caused by market dynamics and economic reasons which forced franchisees to go out off the market. However, existing franchisees performances continued to be positive with a nearly 15%\* growth of sales per store metric in 3Q25 compared to same period of last year.

\* Indicates Exc TAS29



*Inc. TAS 29*

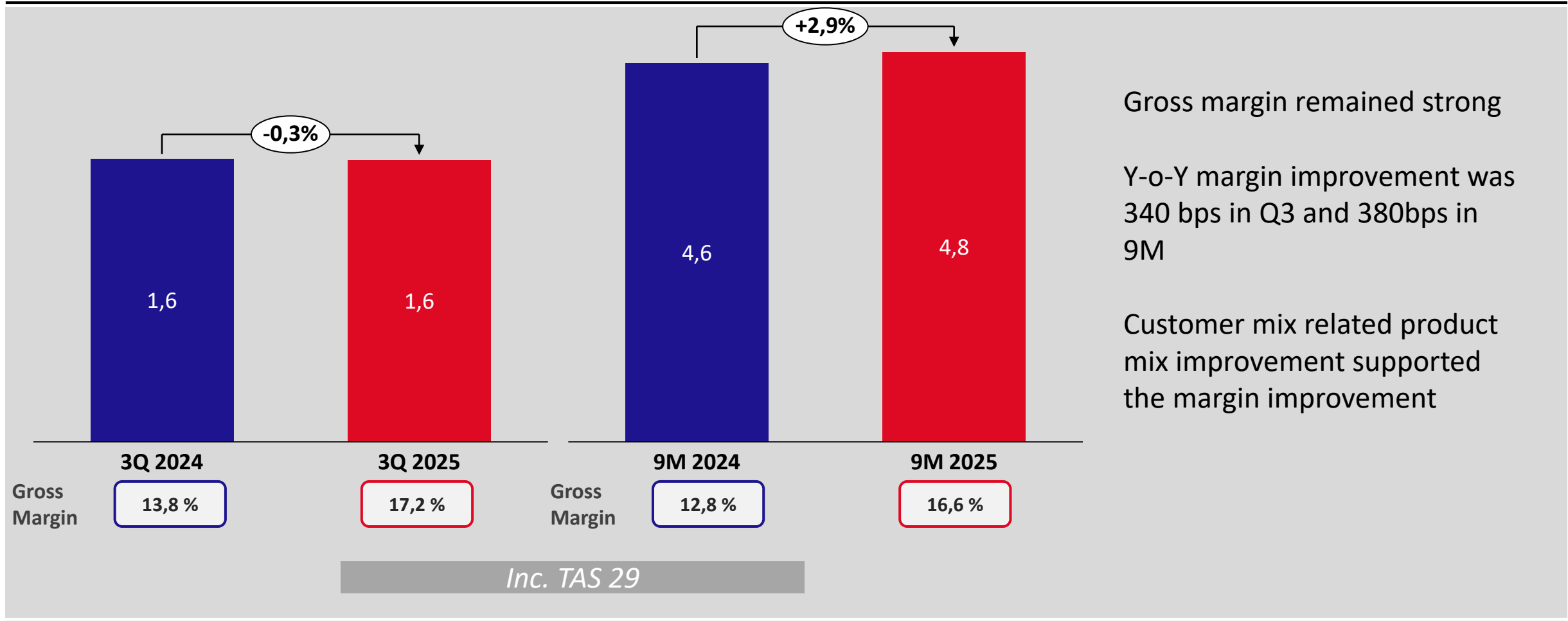
Competition continued to be high both in B2B and B2C market

Macro-economic conditions continued to affect the traditional channel customer

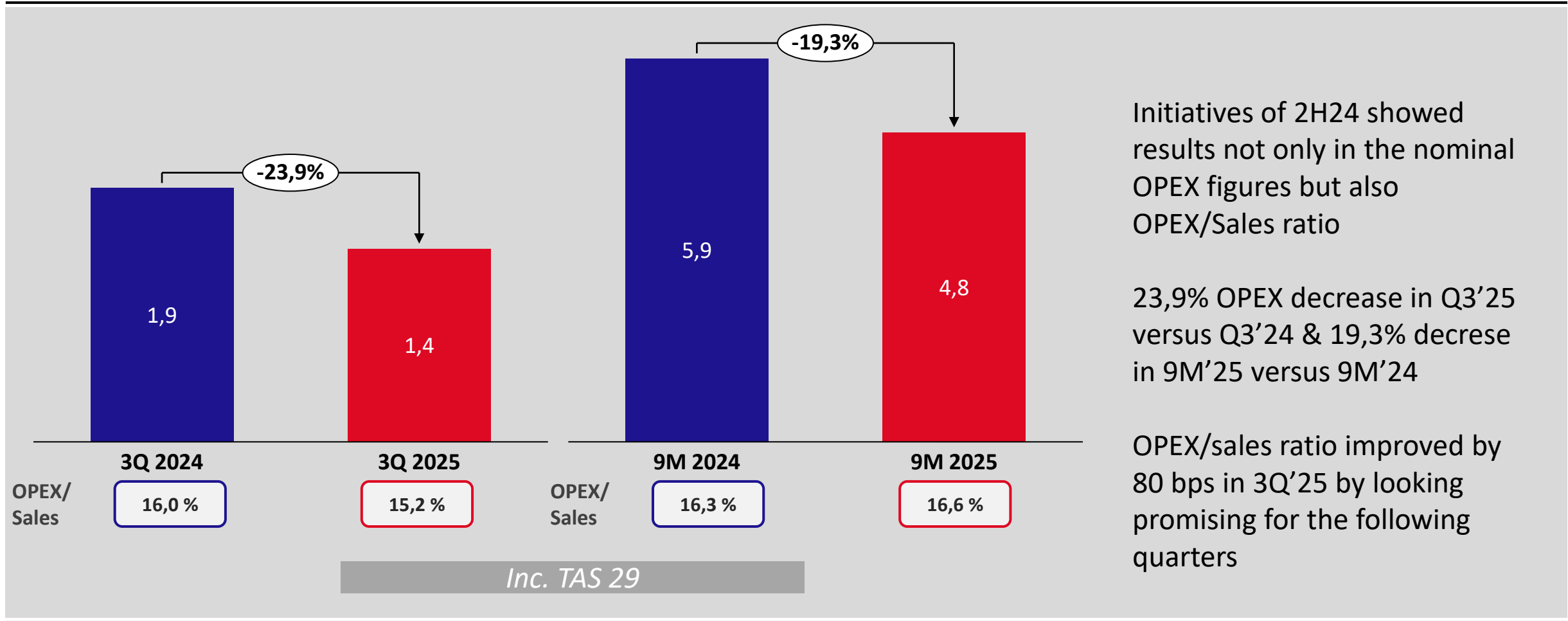
Sales strategy for increasing the individual and out of home consumption channel customers bears its fruits

Low inflation basket and traditional channel customers performance shadowed the sales performance after TAS

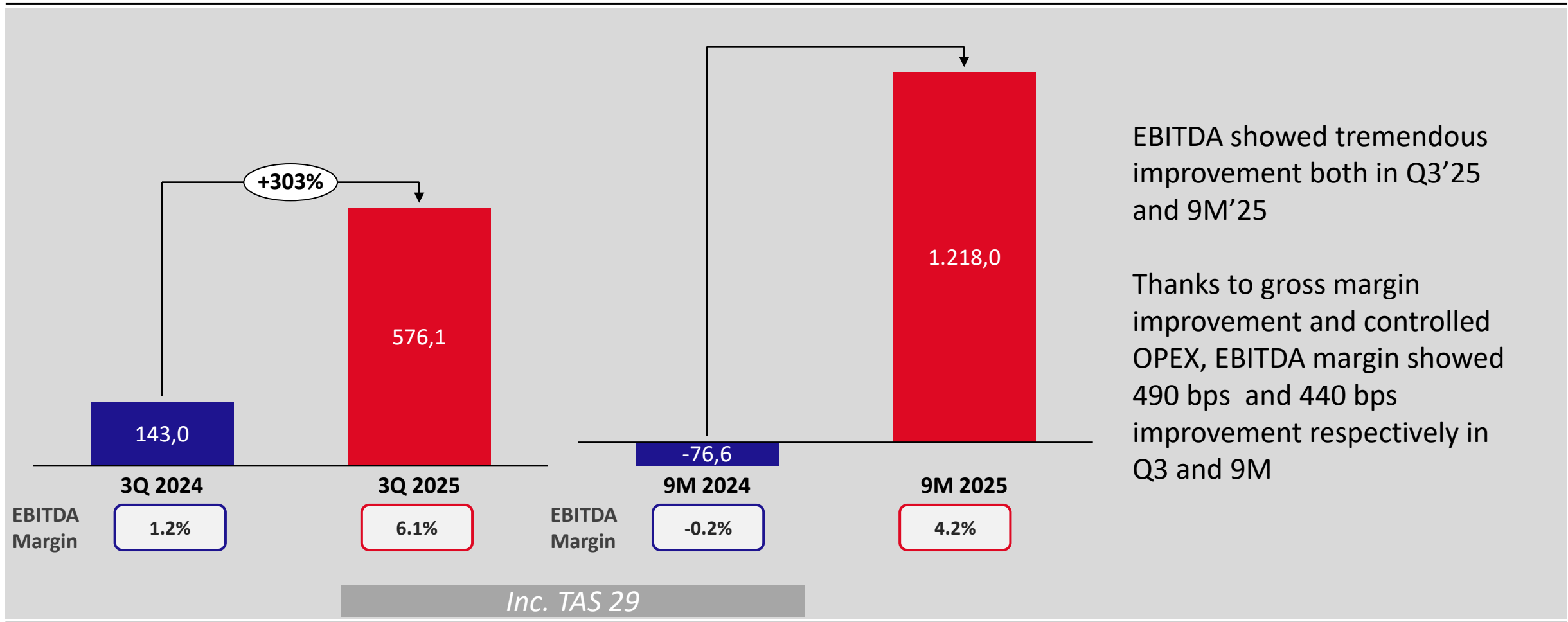
# Gross Profit Improvement (BTL) Q3'25 & 9M'25 / Consolidated



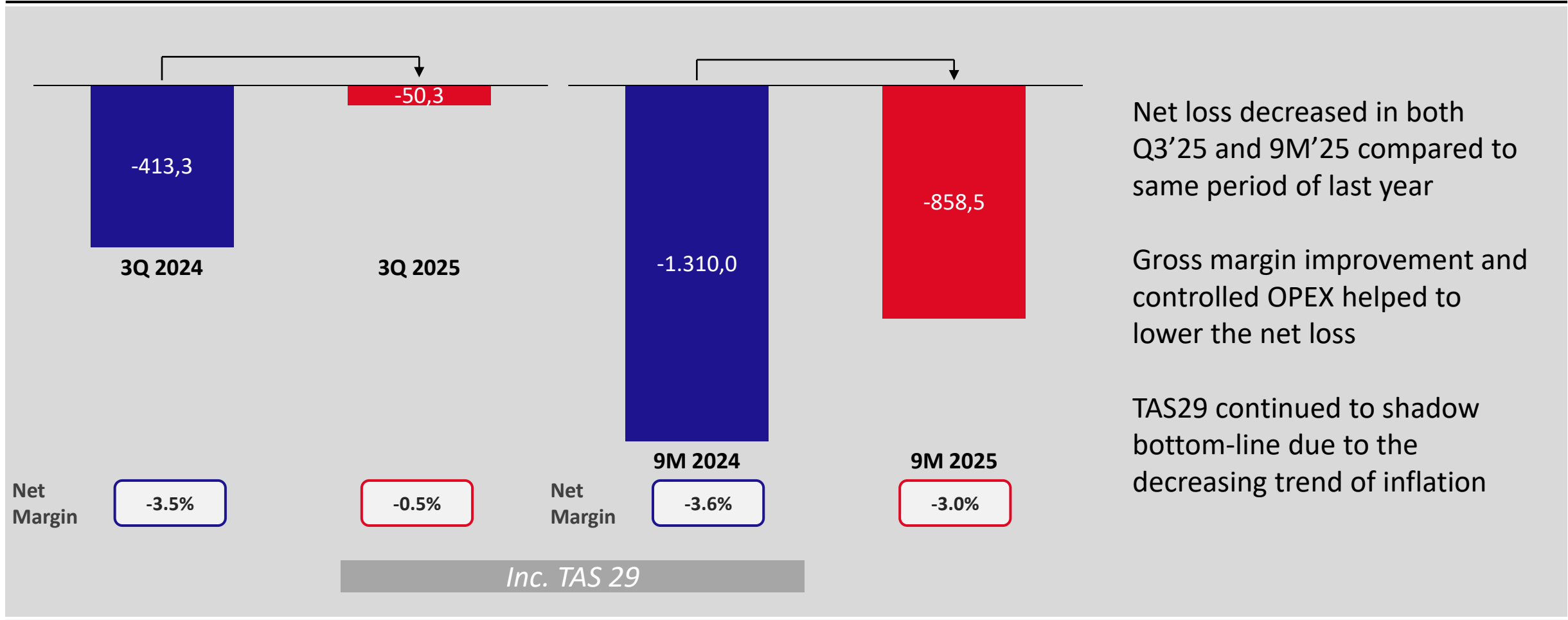
# Operating Expenses (BTL) Q3'25 & 9M'25 / Consolidated

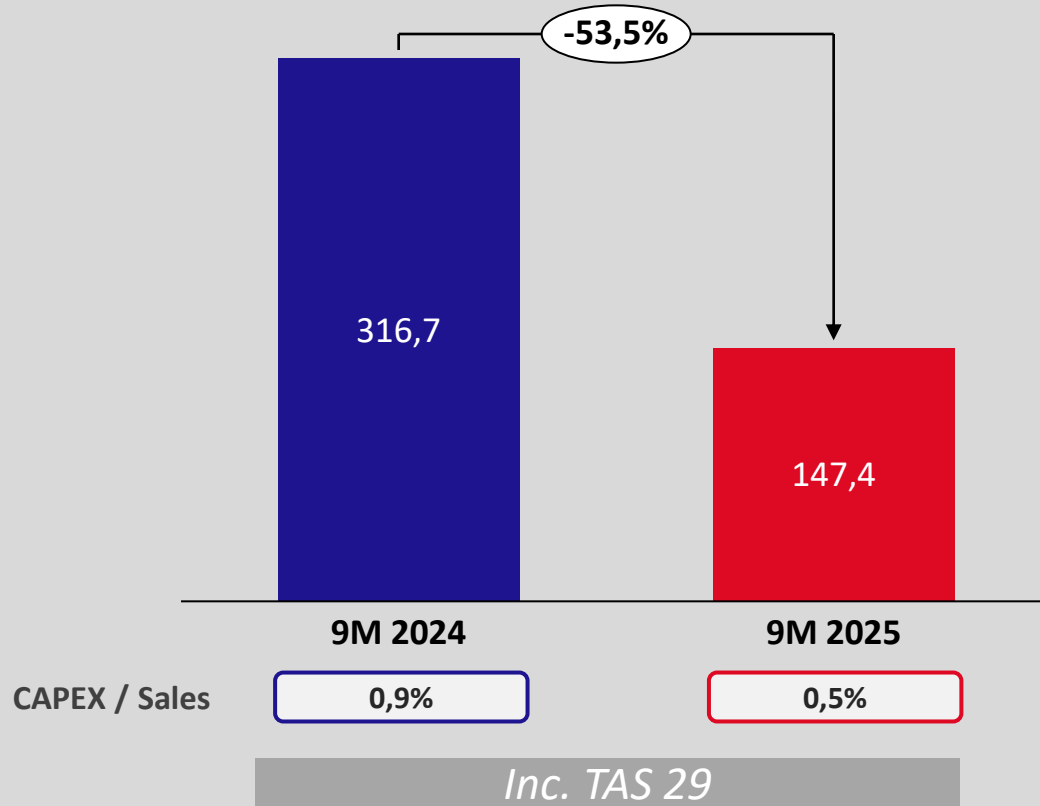


# EBITDA (MTL) Q3'25 & 9M'25 / Consolidated

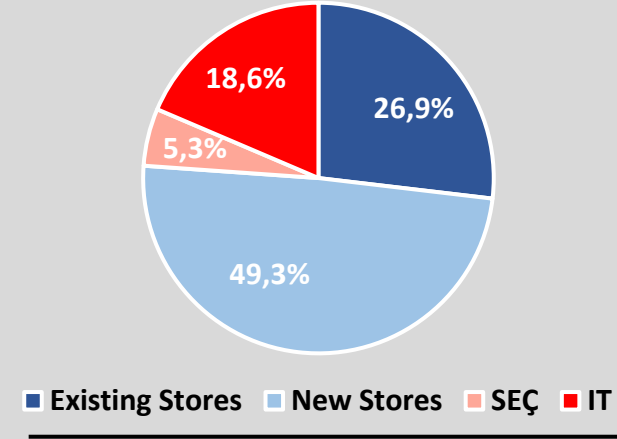


# Net Income/Loss Q3'25 & 9M'25 / Consolidated





## 1H'25 CAPEX Breakdown



Efficiency and control on capital expenditures continued

Store network reviewed; non-performing 3 stores closed in Q3, therefore 15 stores were closed in 9M'25

1 new «Gross» store opened and 2 of the existing stores were renovated. Therefore, the Company reached 169 stores in 73 cities, 7 of which are in «Bizim Gross» format in total.

| MTL                    | 9M2024           | 9M2025          |
|------------------------|------------------|-----------------|
| Trade Receivables      | 1.985,6          | 1.412,5         |
| Inventory              | 3.624,2          | 3.822,4         |
| Trade Payables         | 8.681,4          | 8.973,9         |
| <b>Working Capital</b> | <b>- 3.071,6</b> | <b>-3.739,0</b> |

| Average Days (*)             | 9M2024       | 9M2025       |
|------------------------------|--------------|--------------|
| Trade Receivables            | 14,8         | 13,3         |
| Inventory                    | 31,0         | 43,0         |
| Trade Payables               | -74,2        | -101,0       |
| <b>Cash Conversion Cycle</b> | <b>119,9</b> | <b>157,3</b> |

| MTL                                             | 2024                                            | 9M2025         |
|-------------------------------------------------|-------------------------------------------------|----------------|
| Financial Debt                                  | -1894,7                                         | -1901,2        |
| Short-term                                      | -676,0                                          | -710,4         |
|                                                 | <i>Leasing Debts</i>                            | <i>0,0</i>     |
|                                                 | <i>Rental Contractual Obligations (IFRS 16)</i> | <i>-676,0</i>  |
| Long-term                                       | -1218,7                                         | -1190,7        |
|                                                 | <i>Leasing Debts</i>                            | <i>0,0</i>     |
|                                                 | <i>Rental Contractual Obligations (IFRS 16)</i> | <i>-1218,7</i> |
| Cash and cash equivalents                       | 1090,5                                          | 580,9          |
| <b>Net Cash (Inc. IFRS16 Rental Obligation)</b> | <b>-804,3</b>                                   | <b>-1320,3</b> |

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# Appendix

# Income Statement (Consolidated & Inc.TAS 29)

| MTL                                                       | 3Q2024    | 3Q2025    | ▲       |
|-----------------------------------------------------------|-----------|-----------|---------|
| Revenue                                                   | 11.698,7  | 9.385,1   | -19,8%  |
| Gross Profit                                              | 1.614,4   | 1.609,8   | -0,3%   |
| Gross Margin                                              | 13,8%     | 17,2%     | 340 bps |
| Mark., Sales and Distr. Expenses                          | - 1.483,4 | - 1.148,7 | -22,6%  |
| Gen. & Adm. Expenses                                      | - 392,7   | - 278,5   | -29,1%  |
| Other Income / (Expenses) Related to Operating Activities | - 529,4   | - 532,9   | 0,7%    |
| Operating Profit                                          | - 791,1   | - 350,3   | -55,7%  |
| Profit Before Finance Expense                             | - 681,1   | - 314,5   | -53,8%  |
| Profit Before Tax                                         | - 342,9   | - 89,2    | -74,0%  |
| Net Income                                                | - 413,3   | - 50,3    | -87,8%  |
| Net Income Margin                                         | -3,5%     | -0,5%     | 300 bps |
| Adjusted EBITDA(*)                                        | 143,0     | 576,1     | -       |
| Adjusted EBITDA Margin(*)                                 | 1,2%      | 6,1%      | 490 bps |
| EPS                                                       | -5,14     | -0,63     | -87,8%  |

| 9M2024    | 9M2025    | ▲       |
|-----------|-----------|---------|
| 36.252,0  | 28.759,9  | -20,7%  |
| 4.646,6   | 4.781,0   | 2,9%    |
| 12,8%     | 16,6%     | 380 bps |
| - 4.715,3 | - 3.862,1 | -18,1%  |
| - 1.183,8 | - 898,8   | -24,1%  |
| - 1.633,6 | - 1.641,8 | 0,5%    |
| - 2.886,1 | - 1.621,6 | -43,8%  |
| - 2.524,9 | - 1.508,2 | -40,3%  |
| - 1.388,4 | - 813,8   | -41,4%  |
| - 1.310,8 | - 858,5   | -34,5%  |
| -3,6%     | -3,0%     | 60 bps  |
| - 76,6    | 1.218,0   | -       |
| -0,2%     | 4,2%      | 440bps  |
| -16,29    | -10,67    | -34,5%  |

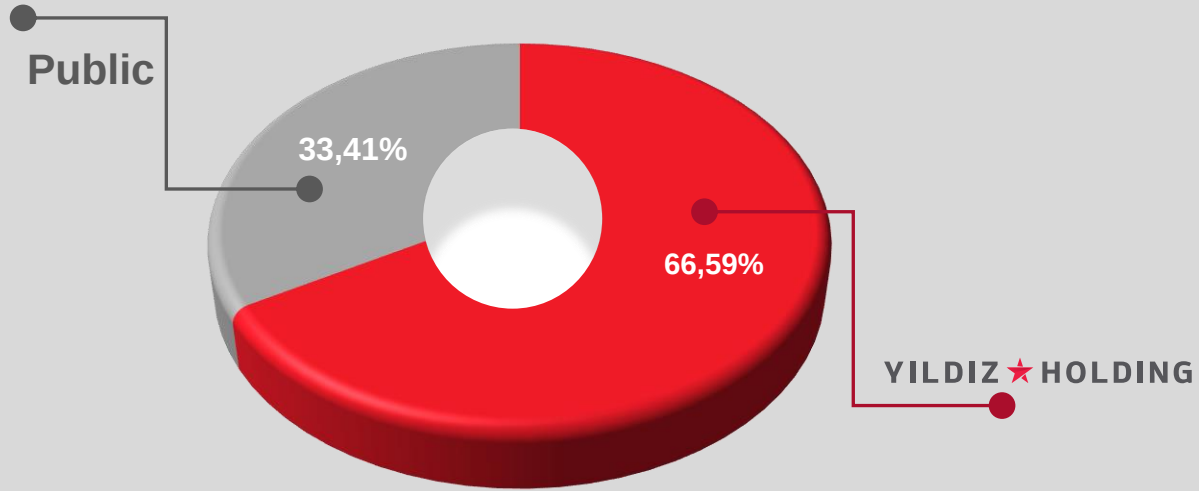
(\*) Other Income&Expenses were excluded.

# Balance Sheet (Consolidated & Inc. TAS 29)

| MTL                        | 31.12.2024      | 30.09.2025      |
|----------------------------|-----------------|-----------------|
| <b>Current Assets</b>      | <b>7.412,4</b>  | <b>6.061,2</b>  |
| Cash and Cash Equivalents  | 1.090,5         | 580,9           |
| Trade Receivables          | 1.791,4         | 1.412,5         |
| Inventory                  | 4.095,7         | 3.822,4         |
| Other                      | 434,9           | 245,4           |
| <b>Non Current Assets</b>  | <b>7.124,1</b>  | <b>6.607,9</b>  |
| Prop., Plant and Equipment | 3.063,9         | 2.645,3         |
| Intangible Assets          | 561,8           | 517,4           |
| Other                      | 3.498,4         | 3.445,1         |
| <b>Total Assets</b>        | <b>14.536,5</b> | <b>12.669,1</b> |

| MTL                                 | 31.12.2024      | 30.09.2025      |
|-------------------------------------|-----------------|-----------------|
| <b>Current Liabilities</b>          | <b>11.294,4</b> | <b>10.433,1</b> |
| Short-Term Financial Liabilities    | 676,0           | 710,4           |
| Trade Payables                      | 9.861,1         | 8.973,9         |
| Other                               | 757,3           | 748,7           |
| <b>Non Current Liabilities</b>      | <b>1.992,2</b>  | <b>1.977,4</b>  |
| Long-Term Financial Liabilities     | 1.218,7         | 1.190,7         |
| Other                               | 773,5           | 786,7           |
| <b>Equity</b>                       | <b>1.249,9</b>  | <b>258,6</b>    |
| Paid in Capital                     | 80,5            | 80,5            |
| Other                               | 3.277,3         | 1.003,5         |
| Net Profit for the Year             | - 2.107,9       | - 825,4         |
| <b>Total Liabilities and Equity</b> | <b>14.536,5</b> | <b>12.669,1</b> |

## Shareholder Structure



## Subsidiaries



### Shareholder Structure:

- 90,0% Bizim Toptan
- 10,0% Other



### Shareholder Structure:

- 90.00% Bizim Toptan
- 10.00% Yıldız Holding

(\*): According to Central Registration Agency

# Contact Information

## Investor Relations

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